

# Organisation, Management and Control Model pursuant to Italian Legislative Decree 231/2001

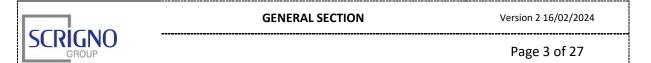
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#### **DEFINITIONS**

For the purposes of the Organisation, Management and Control Model *pursuant to Italian* Legislative Decree 231/2001, unless otherwise specified, the terms listed below shall have the meaning ascribed to each of them as follows:

- Legislative Decree: Legislative Decree no. 231 of 8 June 2001, entitled "Regulations on the administrative liability of legal persons, companies and associations, including those without legal personality, pursuant to Article 11 of Law no. 300 of 29 September 2000", published in the Official Gazette no. 140 of 19 June 2001, as well as subsequent amendments and supplements, including Law 146/2006, which in Article 10 refers to its application.
- **Recipients**: Individuals to whom this Organisational Model is addressed and who are required to comply with it.
- Body (or Company): Legal person, company or association, even without legal personality. In this Organisation Model: Scrigno S.p.A. (hereinafter also referred to more briefly as "Scrigno" or "Company").
- Organisational Model: Organisation and Management Model adopted by the Company, as provided for in Articles 6 and 7 of the Legislative Decree, as an organic set of principles, rules, provisions, organisational schemes and related tasks and responsibilities, aimed at preventing the infringements referred to in the Legislative Decree.
- Supervisory Board (SB): Board provided for in Article 6 of the Legislative Decree, with the task of supervising the operation of and compliance with the Organisational Model, as well as ensuring that it is updated.
- <u>Principles of Conduct</u>: General principles of conduct, set out in the Special Section, with which the Recipients must comply in carrying out the activities envisaged by the Organisational Model.
- Risk Processes: Corporate activities or phases of the same, the performance of which could give rise to unlawful conduct (infringements or administrative offences) referred to in the Legislative Decree.
- Protocol or Procedure: Specific procedure for the prevention of infringements and administrative offences and for the identification of individuals involved in the risk phases of corporate processes.
- <u>Infringements</u>: Infringements or administrative offences which, if committed, may entail Scrigno's administrative liability.
- <u>Report:</u> Communication concerning reasonable and legitimate suspicion or awareness of Violations
- <u>Disciplinary System</u>: Set of sanctioning measures envisaged for Recipients who commit Violations.
- <u>Third parties:</u> Consultants, Suppliers or other parties having negotiating relationships with Scrigno.
- <u>Top Management (so-called Senior Management)</u>: Chairman of the Board of Directors, other members of the Board of Directors.

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■ <u>Violation:</u> All conduct, acts and omissions consisting of unlawful conduct relevant under the **Legislative Decree** or non-compliance with the **Organisational Mode**l.

Terms defined in the singular form shall also be understood in the plural when the context so requires and vice versa.

The definitions contained herein also apply when used in the Special Section and in the Protocols.



#### STRUCTURE OF THE DOCUMENT

The purpose of this document is to illustrate the constituent elements of Scrigno's **Organisational Model**.

It consists of four sections whose contents are summarised below.

# Section I

 is aimed at illustrating the contents of the Legislative Decree and subsequent amendments and supplements, in order to provide all the Recipients of the document with an overview of the regulatory system within which the Company's Organisational Model is inserted

## Section II

 describes the structure of the Organisational Model and defines its contents: description of the Company, adoption, identification of the activities at risk, methods for managing financial flows within the Company, characteristics and functioning of the Supervisory Board, information flows, training and information activities and methods for updating the Organisational Model

## Section III

 sets out the disciplinary system to be activated against Recipients who do not comply with the rules of conduct contained in the Organisational Model

### Section IV

contains the Special Section and the Protocols/Procedures that
must be observed in order to eliminate or, at least, reduce to an
acceptable level the risk of conduct constituting one of the
infringements the committing of which may entail the application
of the sanctions provided for by Legislative Decree no. 231 of 8
June 2001, as subsequently amended and supplemented



#### **SECTION I**

#### 1 ITALIAN LEGISLATIVE DECREE No. 231/2001

**Italian Legislative Decree No. 231 of 8 June 2001** introduced a system of administrative liability of **Bodies** into the Italian legal system.

The enactment of the **Legislative Decree** is part of a national legislative context of implementation of international obligations.

The original text, which referred to a series of infringements committed against the public administration, was supplemented by subsequent legislative measures which broadened the range of offences whose committing may entail the administrative liability of the Body. In addition, Law 146/06 provides for the liability of the **Body** in the event of the committing of certain infringements (so-called Transnational Crimes).

The **Body's liability** - similar to criminal liability - arises as a result of the committing, by a person linked by a functional relationship with the **Body** itself, of one of the **Infringements** specifically provided for in the **Legislative Decree**.

The **Body** may be liable if the **Infringements** are committed **in their interests or their advantage**, but not if the perpetrator has acted solely in their own interest or that of third parties.

The functional relationship linking the **Offender** to the legal person may be one of representation, subordination or collaboration, within the limits provided for by the **Legislative Decree.** 

If the perpetrator of the **Offence** is a natural person who holds positions of representation, administration, management or monitoring of the **Body** or of one of its organisational units with financial and functional autonomy, as well as a person who exercises, also de facto, the management and control of the Body, the latter shall be held responsible. This is because the natural person expresses, represents and implements the management policy of the **Body**.

There is no presumption of liability on the part of the **Body** if the perpetrator of the **Offence** is a person under the management or supervision of one of the subjects referred to in the preceding period, so that, in this case, the event of the subordinate only entails the responsibility of the **Body** if it appears that its realisation was made possible by the non-observance of the management and supervision obligations.

The (administrative) liability of the **Body** is additional to the (criminal) liability of the individual and not a substitute for it. The circumstance that the **Body** is called to answer for the offence even when the perpetrator has not been identified or cannot be charged, or when the offence is extinguished for reasons other than amnesty, derives from the substantial autonomy of this liability. The criminal liability of natural persons remains governed by ordinary criminal law.

The legislator has provided for a **system of sanctions** characterised by the application to the legal person of a sanction, normally a pecuniary one.

Together with the pecuniary sanction, in some cases, disqualifying sanctions may also be applied, such as disqualification from exercising the activity, suspension or revocation of authorisations, licences or concessions related to the committing of the offence, prohibition to contract with the Public Administration, exclusion from concessions, financing, contributions or subsidies, revocation of those already granted, prohibition to advertise goods or services.



In addition to these sanctions - pecuniary and disqualifying - there is the confiscation (always imposed with the conviction) of the price or profit of the offence (also "for equivalent") and, in certain cases, the publication of the conviction.

The Legislator has also provided that such disqualifying measures - where there are serious indications of liability of the **Body** and there are well-founded and specific elements suggesting that there is a concrete danger of offences of the same kind being committed - may be applied, at the request of the Public Prosecutor, also as a precautionary measure, already during the investigation phase.

If specific conditions are met, the Judge, when applying a disqualification penalty which would lead to the interruption of the Body's activity, has the power to appoint a commissioner to supervise the continuation of the activity itself, for a period corresponding to the duration of the disqualification penalty which would have been applied.

Foreign companies operating in Italy are also subject to the rules of the **Legislative Decree**, irrespective of the existence or otherwise in their country of origin of rules governing the same matter in a similar manner.

#### 2 INFRINGEMENTS GIVING RISE TO ADMINISTRATIVE LIABILITY OF THE BODY

Infringements from which administrative liability of the body may arise (so-called "predicate offences") are expressly indicated in the **Legislative Decree** and in certain regulatory provisions which have broadened their scope:

- <u>infringements committed in dealings with the Public Administration</u> (Articles 24 and 25 of Legislative Decree 231/2001 and supplemented by Law 190/2012 and partly amended by Law 119/2013, Law 69/2015, and Law 3/2019);
- computer crimes and unlawful processing of data (Article 24-bis of Legislative Decree 231/2001 introduced by Law 48/2008 and partially amended by Legislative Decree 7/2016);
- <u>organised crime offences</u> (Article24-ter of Legislative Decree 231/2001 inserted by Law 94/2009);
- <u>forgery of coins, legal tender, revenue stamps and crimes relating to distinctive</u> signs (Article 25-*bis* of Legislative Decree 231/2001 introduced by Law 409/2001, supplemented by Law 99/2009 and partly amended by Legislative Decree 125/2016);
- <u>offences against trade and industry</u> (Article 25-bis.1 Legislative Decree 231/2001 introduced by Law 99/2009);
- <u>corporate infringements</u> (Article25-ter of Legislative Decree 231/2001 introduced by legislative Decree 61/2002 and partly amended by Law 262/2005, supplemented by Law 190/2012 and amended by Law 69/2015 and by Law 3/2019);
- <u>offences related to terrorism or subversion of the democratic order</u> (article 25-quater Legislative Decree 231/2001 introduced by Law 7/2003);
- **female genital mutilation practices** (article 25-quater 1 Legislative Decree 231/2001 introduced by Law 7/2006);
- <u>crimes against individuals</u> (article 25-quinquies Legislative Decree 231/2001 introduced by Law 228/2003, partly amended by Law 38/2006 and subsequently by Legislative Decree 39/2014);



- <u>market abuse</u> (article 25-sexies Legislative Decree 231/2001 introduced by Law 62/2005 and amended by Legislative Decree 107/2018);
- culpable homicide and grievous or very grievous bodily harm committed in breach of occupational health and safety regulations (article 25-septies Legislative Decree 231/01 introduced by Law 123/2007 and subsequently replaced by article 300 of Legislative Decree 81/2008);
- handling stolen goods, money laundering and use of money, goods or benefits of unlawful origin, as well as self-laundering (article 25-octies Legislative Decree 231/2001 introduced by legislative Decree 231/07 and partly amended by Law 186/2014);
- **copyright infringement offences** (article 25-*novies* Legislative Decree 231/2001 introduced by Law 99/2009);
- <u>inducement not to make statements or false statements to the judicial</u> authorities (article 25-decies Legislative Decree 231/2001 introduced by Law 116/09 and amended by Legislative Decree 121/2011);
- <u>environmental infringements</u> (article 25-*undecies* Legislative Decree 231/2001 introduced by Legislative Decree 121/2011, and amended by Law 68/2015);
- <u>employment of illegally residing third-country nationals</u> (article 25-duodecies Legislative Decree 231/2001 introduced by legislative Decree 109/2012 and amended by Law 17 October 2017, no. 161);
- <u>racism and xenophobia</u> (article 25-*terdecies* Legislative Decree 231/2001 introduced by Law 167/2017);
- transnational crimes (category of infringements introduced with Law 146/2006).

The description of the individual conducts relevant to criminal law is referred to in **Annex 1** - **Catalogue of Infringements and Administrative Offences**.

#### 3 ORGANISATION, MANAGEMENT AND CONTROL MODELS

The Legislative Decree provides for a specific form of exemption from liability for the Body if:

- a) the management body has adopted and effectively implemented, prior to the committing of the offence, "organisation, management and control models" capable of preventing the Infringements;
- b) the task of supervising the operation of and compliance with the models, as well as ensuring that they are updated, has been entrusted to a board of the entity endowed with autonomous powers of initiative and control;
- c) the persons who committed the offence acted by fraudulently evading the aforementioned organisation, management and control models;
- d) there has been no omission of or insufficient supervision by the body referred to in (b) above.

The **Organisational Model** is the set of rules, set out in the Special Section and in the Protocols, both of a behavioural nature ("*Principles of Conduct*"), and of monitoring, the observance of which - in the carrying out of activities within the scope of the **Risk Processes** - makes it possible to prevent unlawful, incorrect or irregular conduct.



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Failure on the part of **Recipients** to comply with the Principles of Conduct and the operating procedures set out in the Special Section and in the Protocols, with the Code of Ethics and/or with the *Whistleblowing Policy* is punishable. To this end, the Organisational Model also includes a disciplinary system, provided for and illustrated in this document.

#### 4 THE CONFINDUSTRIA GUIDELINES

In preparing this document, Scrigno drew inspiration from the Confindustria Guidelines.

It is understood that the decision not to adapt the Organisational Model to some of the indications of the Confindustria Guidelines does not affect its validity. Since the Organisation, Management and Control Models have to be drafted with reference to the actual reality of the Company, they may well deviate from the Confindustria Guidelines which, by their very nature, are general.



#### **SECTION II**

#### 5 Description of the Company

#### 5.1 HISTORY AND ACTIVITIES OF SCRIGNO S.P.A.

Established in 1989, Scrigno is a *leader* in the design, manufacture and commercialisation of exclusive frames for concealed sliding doors and windows.

Scrigno's mission is to create door opening systems of outstanding quality, which improve the comfort and environment of their users, and to contribute to the quality of living.

The Company operates through three different locations, namely:

- Via Casale Sant'Ermete, Santarcangelo di Romagna;
- Via Pietà, Savignano sul Rubicone;
- Via Bevilacqua, Savignano sul Rubicone;

Since 2003 it has had a branch in central France, at Montceau-les-Mines with Scrigno France, since 2009 in Barcelona with Scrigno España, since 2014 in Prague with Scrigno SRO and, most recently, since March 2019 in Frankfurt with Scrigno Deutschland.

Scrigno is also active in the security industry with its subsidiary Master, manufacturing more than 30,000 security doors a year at its Piacenza factory.

Scrigno has UNI EN ISO 9001:2015 Quality System Certification.

#### 5.2 CODE OF ETHICS

On 13 May 2019, the Code of Ethics was approved (<u>Annex 2</u>), which defines the values that inspire the **Company** during the carrying out of its activities.

The Code of Ethics contains the ethical principles and rules of conduct that Top Management, Employees, Consultants, Collaborators, Business Partners, Suppliers and all those who work in the name of or on behalf of the **Company** are required to respect and/or share.

The provisions of the **Organisational Model** are inspired by the ethical principles and rules of conduct contained in the Code of Ethics and are integrated and compatible with it.

#### 5.3 Purpose and structure of the Organisational Model

The adoption of an **Organisational Model** in line with the provisions of the **Legislative Decree** and in particular of Articles 6 and 7, together with the issuance of the Code of Ethics, was undertaken in the belief that this initiative may also constitute a valid tool to raise awareness among the Recipients, so that they, in the execution of their activities, adopt a correct and straightforward conduct, so as to prevent the risk of committing Predicate offences.

More specifically, the Model puts forward the following aims:

- a) to set up a structured, organic system of prevention and monitoring, aimed at reducing the risk of the committing of infringements related to the company's activities and preventing/countering any unlawful conduct;
- to instil, in all those who work in the name of and/or on behalf of the Company, particularly in "areas of activity at risk", the awareness that, by violating the provisions indicated, they



- may incur an *offence punishable by sanctions*, including criminal sanctions, and which may also entail sanctions for the **Company**;
- to inform the Recipients that violation of the provisions contained in the Model with which
  they are required to comply will result in the application of appropriate sanctions and, in
  the most serious cases, termination of the contractual relationship;
- d) to reiterate that the *Company does not tolerate unlawful conduct* of any kind and for any purpose whatsoever, since such conduct (even if the Company were apparently in a position to benefit from it) is in any case contrary to the ethical principles with which the *Company* intends to comply.

The Organisational Model prepared by the **Company** is aimed at defining a system of preventive monitoring, directed primarily at planning the training and implementation of the **Company's** decisions in relation to the risks/infringements to be prevented, and in particular consists of:

- the Code of Ethics, which identifies the primary values with which the **Company** intends to comply and thus sets the general guidelines for the business;
- an up-to-date, formalised and clear organisational system which guarantees an organic allocation of tasks and an adequate level of segregation of duties;
- formalised protocols/procedures aimed at regulating the carrying out of activities, in particular with regard to processes at risk, providing for appropriate monitoring points, as well as the separation of duties between those who carry out crucial phases or activities within these processes;
- a clear allocation of powers of authorisation and signature, consistent with organisational and management responsibilities;
- monitoring systems, primarily relating to the potential committing of predicate offences, able to provide prompt warning of the existence and emergence of general and/or specific critical situations.

#### 6 RECIPIENTS

The recipients of this Organisational Model are:

- President, CEO and other members of the Board of Directors;
- employees or other persons irrespective of their relationship with the **Company** subject to the direction or supervision of one of the above-mentioned persons.

Compliance with the provisions of the **Legislative Decree**, as well as compliance with the conduct principles set out in the **Code of Ethics**, is also required of third parties working for Scrigno by means of special contractual clauses - where possible.

#### 7 ADOPTION OF THE ORGANISATIONAL MODEL BY THE COMPANY

Scrigno - within the framework of the already existing preventive monitoring system - has put in place the necessary activities to adapt this monitoring system to the provisions of the **Legislative Decree.** 

By adopting the **Organisational Model**, the **Company** has set itself the objective of adopting a set of Principles of Conduct and operating procedures aimed at planning the training and

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implementation of decisions in relation to the infringements to be prevented, in compliance with the system of allocation of duties and delegation of powers, as well as internal procedures.

The Special Section and the Protocols/Procedures, intended as rules to be complied with by the Recipients, are added to **Scrigno's** entire organisational set-up (organisation charts and power allocation system) and are integrated and compatible with it.

The **Organisational Model** was adopted by resolution of **Scrigno's** Board of Directors on 13 May 2019.

Amendments or supplements to the **Organisational Model** must be approved by the Board of Directors.

For non-substantial amendments, the Board of Directors shall appoint a delegated person who may make use of the opinion of the **Supervisory Board**. These amendments shall be communicated to the Board of Directors and ratified or, if necessary, supplemented or amended by the Board of Directors at the first useful meeting. Pending ratification does not invalidate amendments adopted in the meantime.

#### 7.1 IDENTIFICATION OF RISK PROCESSES

Article 6, paragraph 2, letter a) of the Legislative Decree expressly provides that the Organisational Model must "identify the activities in the context of which infringements may be committed". Therefore, the Company has analysed the business's activities, the decision-making and implementation processes within the individual company areas and the internal monitoring systems.

In particular, in the context of the above activities, the Company, with the support of external consultants, has taken steps to:

- a) identify the corporate activities in the context of which the Infringements and Administrative Offences could theoretically be committed;
- b) analyse the potential risks of wrongdoing as well as possible ways of committing them;
- c) identify the persons and corporate functions concerned;
- d) define and, if necessary, adapt the system of internal monitoring.

#### 7.2 DETECTION AND IDENTIFICATION OF ACTIVITIES AT RISK

At the end of the checks referred to in paragraph 7.1 above, the **Company** identified the corporate activities or the phases of the same in the context of which infringements and/or administrative offences may theoretically be committed (hereinafter "**Risk Processes**").

In order to identify the Risk Processes, the **Company** - with the support of external consultants - has carried out the following activities:

- a) examination of official company documentation;
- b) detailed mapping of company operations, based on the Company's organisational units and carried out by means of interviews and survey questionnaires;



c) detailed analysis of each individual activity, aimed at verifying the precise contents, the solid operating methods, the division of competences, as well as the existence or nonexistence of each of the infringement hypotheses indicated by the Legislative Decree.

In the current version of the **Organisational Model**, the areas of activity referring to the following categories of predicate offences are identified as **Risk Processes** in relation to the **Legislative Decree**, and consequently regulated for the purpose of preventing the committing of **Infringements**:

- <u>infringements committed in relationships with the Public Administration</u> (Articles 24 and 25);
- computer crimes and unlawful processing of data (Article 24-bis);
- organised crime offences (Article 24-ter);
- forgery of coins, legal tender, revenue stamps and crimes relating to distinctive signs (Article 25-bis);
- offences against trade and industry (Article 25-bis.1);
- corporate offences (Article 25-ter);
- culpable homicide and grievous or very grievous bodily harm (Article 25-septies);
- <u>handling stolen goods, money laundering and use of money, goods or benefits of unlawful</u> <u>origin, as well as self-laundering</u> (Article 25-*octies*);
- copyright infringement offences (Article 25-novies);
- <u>offence of incitement not to make statements or to make false statements to the judicial</u> <u>authorities</u> (Article 25-*decies*);
- <u>environmental infringements</u> (Article 25-undecies);
- **employment of illegally residing third-country nationals** (Article 25-duodecies);
- transnational crimes (Law 146/2006).

The Company, in relation to the corporate activity carried out, has deemed the safeguards set out in the Code of Ethics sufficient for the infringements listed below:

- offences related to terrorism or subversion of the democratic order (Article 25-quater);
- female genital mutilation practices (Article 25-quater 1);
- crimes against individuals (Article 25-quinquies);
- market abuse (Article 25-sexies);
- racism and xenophobia (Article 25-terdecies).

The **Company** undertakes to carry out continuous monitoring of its activities, both in relation to the infringements listed above and in relation to possible amendments and supplements to the **Legislative Decree.** 



#### 7.3 Design of organisational and procedural safeguards

Pursuant to the provisions of Article 6(2) of the Decree, the **Organisational Model** must, among other things, "provide for specific protocols aimed at planning the formation and implementation of the entity's decisions in relation to the offences to be prevented".

The aforementioned provision emphasises the need to establish - or improve where they exist - appropriate mechanisms for proceduralist management and decisions, in order to make the various stages of each business process documented and verifiable.

It is therefore clear that the set of organisational structures, activities and operating rules applicable - on the instructions of the *management* - within the company must be preordained to this specific objective, with the intention of guaranteeing, with reasonable certainty, the achievement of the purposes falling within an adequate and efficient risk monitoring system, including that of incurring the sanctions provided for by the **Legislative Decree**.

The existing organisational set-up is inspired by the following principles:

verifiability, documentability, consistency and congruence of each operation

segregation of duties (no one person can manage all stages of a process)

monitoring documentation

introduction of an adequate system of sanctions for violations of the rules and procedures laid down in the Organisational Model

identification of a Supervisory Board characterised by autonomy and independence, professionalism and continuity of action

#### 8 DISSEMINATION, COMMUNICATION AND TRAINING

Adequate training and ongoing/periodic information for the staff on the principles and prescriptions contained in the **Organisational Model** are factors of great importance for the correct and effective implementation of the company's prevention system.

**Recipients** are required to be fully aware of the objectives of fairness and transparency that are intended to be pursued by the **Organisational Model** and of the methods by which the **Company** intends to pursue them, by setting up an adequate system of procedures and monitoring.

#### 8.1 Initial communication

The adoption of this **Organisational Model** with its annexes and of the *Whistleblowing Policy* is communicated to the **Recipients** by means of the delivery of a copy of the same (in paper and/or electronic format), which must be accompanied by a signed acknowledgement of receipt, and by posting the document in a place that is accessible to all **Recipients**. In addition, the Company shall ensure the publication of the Model on the company *intranet*.



New employees will be informed of the adoption of the **Organisational Model** by being given a copy of it along with a copy of the **Code of Ethics** (in paper and/or electronic format) and of the Whistleblowing Policy.

#### 8.2 COMMUNICATION OF ANY CHANGES TO THE ORGANISATIONAL MODEL

Any change to the Organisational Model must be communicated to the **Recipients**, with an illustration of the changes themselves, via means - including computerised ones - designed to prove that the communication has been effectively and knowingly received.

#### 8.3 TRAINING

The training activity aimed at disseminating knowledge of the regulations set out in the **Legislative Decree** is differentiated, in terms of content and delivery methods, according to the Recipients' qualification, the risk level of the area in which they operate and whether or not they have a representative role for the **Company.** 

In particular, the level of training and information of the **Company**'s staff shall be more in-depth with regard to those working in the areas of activity at risk.

In addition to specific courses, training also includes the use of dissemination tools, such as occasional e-mail updates or internal informative notes.

In any case, following the formal adoption of the **Organisational Model** by the Board of Directors, a general introductory course will be held, aimed at illustrating the reference regulatory framework, the reference principles of the Organisational Model, the disclosure obligations and the rules of conduct to be followed in the areas at risk.

The training programme may be carried out in such a way as to enable, among other things, all **Recipients** to be kept up to date on new developments and supplements to the legislation and to the **Organisational Model**.

For new recruits working in areas of activity at risk, specific training sessions will be provided, in agreement with the relevant line manager.

Compulsory participation in the training sessions will be formalised by requesting a signature of attendance, and if necessary, also electronically.

Within the scope of its powers, the **SB** may provide for specific checks aimed at verifying the quality of the content of training programmes and the actual effectiveness of the training provided.

Failure to participate without a justified reason may be assessed by the **Company** as a violation of the **Organisational Model**.

#### 8.4 Information to third parties

Scrigno also promotes knowledge of and compliance with the Organisational Model among External Collaborators and other third parties identified by the Supervisory Board. The latter shall therefore be provided with specific information on the principles, policies and procedures adopted by the Company on the basis of this Model, as well as the texts of the contractual clauses which, consistent with the principles, policies and Protocols contained in the Organisational Model and in the Code of Ethics, will be adopted by the Company.



#### 9 SUPERVISORY AND CONTROL BOARD

#### 9.1 ROLE OF THE SUPERVISORY BOARD

Scrigno's **Board of Directors**, in implementation of the provisions of the Legislative Decree, has established **the Supervisory and Control Board (SB)**, which is responsible for **monitoring the operation of and compliance with the Organisational Model**, as well as for **updating it**. The Company's **Supervisory Board** is therefore responsible for the supervisory and monitoring activities provided for in the **Organisational Model**.

The appointment of the SB, as well as any revocation (for just cause), is the responsibility of the Board of Directors. The SB reports directly to the **Board of Directors**.

According to the provisions of the Decree (Articles 6 and 7) and the indications contained in the Report accompanying the Legislative Decree, the characteristics of the SB must be:



#### 1. Autonomy and independence

The requirements of autonomy and independence ensure the effective fulfilment of the tasks and functions assigned to the SB. To this end, it is necessary that the SB is not directly involved in the management activities that are the subject of its monitoring activities, nor is it hierarchically subordinate to those who carry out these activities.

These requirements can be achieved by guaranteeing the highest degree of hierarchical independence for the SB, by providing for *reporting* to the Top Management, or the President, CEO and the other members of the Board of Directors.

#### 2. Professionalism

The SB must have technical and professional skills appropriate to the duties it is called upon to perform. These characteristics, together with independence, guarantee objective judgement.

#### 3. Continuity of action

#### The SB must:

- work constantly on the supervision of the Organisational Model with the necessary powers of investigation, also with the support of external Consultants;
- 2 ensure that the Organisational Model is implemented and constantly updated;
- 3 not carry out operational tasks that may affect the overall view of the company's activities that is required of them.

#### 9.2 COMPOSITION AND APPOINTMENT OF THE SUPERVISORY BOARD

The **Company**, in line with the indications provided by Confindustria, has opted for a multimember board. At the time of appointment, the Board of Directors obtains evidence of the requirements of independence, professionalism and honesty pursuant to Article 109 of



Legislative Decree 1 September 1993, no. 385 ("Requirements of professionalism and honesty from company representatives").

The SB remains in office for the period defined by the Board of Directors in the act of appointment. Its replacement before expiry of the term of office is only permitted in cases of just cause or justified reason, such as, by way of example:

- voluntary renunciation by the SB;
- incapacity due to natural causes;
- failure to meet the requirements of good repute;
- failure to inform the Board of Directors of the occurrence of a cause for relinquishment referred to in paragraph 9.3 below;
- the occurrence of one of the causes of suspension or revocation referred to in paragraph 8.3 below.

The Board of Directors of the **Company** shall establish the annual remuneration payable to the **Supervisory Board** for the entire term of office.

In the event of relinquishment, suspension or revocation of a member of the **Supervisory Board**, the Board of Directors shall reinstate its membership.

For all other operational aspects, the **SB** will regulate itself by means of specific Regulations, accompanied by rules to ensure its best operation. The adoption of these regulations shall be brought to the attention of the Board of Directors at the first meeting.

# 9.3 Causes of (in)eligibility, revocation, relinquishment and suspension of the Supervisory Board

As regards the requirements of honour, persons who find themselves in the conditions laid down in Article 2382 of the Italian Civil Code may not take on the role of members of the **Supervisory Board**. "Causes of ineligibility and relinquishment".

In order to allow the Board of Directors to assess whether or not there are grounds for incompatibility with the duties or a conflict of interest, the **SB** must notify when it examines the proposal for appointment:

- conflicts of interest, even potential ones, with the Company;
- direct or indirect ownership of significant shareholdings in the Company pursuant to Article 2359 of the Italian Civil Code;
- administrative duties with delegated or executive powers in the Company;
- pending, in Italy or abroad, criminal proceedings or convictions, even if not final, or application of the penalty at the request of the parties ("plea bargaining"), without prejudice to the effects of rehabilitation or extinction of the infringement.

**SB** will be responsible for promptly communicating any changes that may occur during its term of office.

It is up to the Board of Directors, upon receipt of such notification, to assess the requirements of honour and compatibility.

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#### Revocation

The Board of Directors of the **Company** may dismiss the **SB** in the event of significant breaches of the mandate conferred, with regard to the tasks indicated in the **Organisational Model**; in the event of violation of the obligations set out in the **SB** Regulation, and when the Board of Directors becomes aware of the aforementioned causes of ineligibility, which predate the appointment of the **SB** and are not indicated in the self-certification; when the causes of relinquishment specified below occur.

#### Relinquishment

The **Supervisory Board** shall cease to hold office if, after its appointment, it is:

- in one of the situations referred to in Article 2382 of the Italian Civil Code. "Causes of ineligibility and relinquishment";
- in the event of loss of the requirements of good repute.

#### Suspension

The following constitute grounds for suspension from the **Supervisory Board**:

- the application of a personal precautionary measure;
- the provisional application of one of the preventive measures provided for in Article 10(3) of Law No 575 of 31 May 1965 "Provisions against the Mafia", as replaced by Article 3 of Law No. 55 of 19 March 1990, as amended.

# 9.4 Acts of verification of the effectiveness and constant adaptation of the Organisational Model and Plan of Action

The **SB**, in coordination with the heads of the organisational units concerned in each case, must periodically check the effectiveness and suitability of the **Organisational Model** to prevent the committing of the infringements referred to in the **Legislative Decree**. In particular, there are:

- checks on individual acts. To this end, it will periodically verify the acts and contracts relating to the processes at risk, in accordance with the procedures it has identified;
- verification of the Special Section and Protocols. To this end, it will periodically verify the effectiveness and implementation of the Special Section and Protocols of this Organisational Model;
- 3 **checks on the level of knowledge** of the Organisational Model, by also analysing requests for clarification or notification of reports received;
- 4 **periodic updating** of the Risk Assessment activity aimed at reviewing the map of activities potentially at risk, in particular in the presence of changes in the organisation or business, as well as in the event of additions or supplements to the Legislative Decree.

The **SB** presents its **Action Plan** annually to the Board of Directors, for the purpose of a planned exercise of the assigned supervisory powers, informing it of the activities it plans to carry out and the areas that will be subject to checks. The **Supervisory Board** may in any event carry out checks not provided for in the Action Plan (so-called "surprise checks"), within the framework of sensitive corporate activities and where it deems it necessary for the performance of its duties.

In implementing the Action Plan, the **SB** adopts useful procedures for carrying out its supervisory and control activities, which will be communicated to the departments concerned, and may set up working groups on particular issues. In the event of special circumstances (e.g. emergence of



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previous violations or high turnover), the **SB** will take care to apply systematic procedures to research and identify the risks under analysis.

In particular, it may request to consult the documentation relating to the activities carried out by the individual Organisational Units and by the persons in charge of the processes at risk subject to monitoring and/or verification, extracting copies if necessary, as well as conducting interviews and requesting, if necessary, written reports. In the course of such operations, the Head of the organisational unit concerned must be kept constantly informed.

Following the checks carried out, the **SB** may report any observations and/or suggestions to the hierarchical Manager of the person who committed the Violation.

The activities carried out by the **SB** must be documented, even in summary form. The relevant documentation must be kept by the **SB** in such a way as to ensure its confidentiality, also in compliance with the legislation on the protection of personal data.

The **SB**, following the checks it has carried out, the regulatory changes that have taken place in each case and the possible emergence of new processes at risk, proposes the adjustments and updates to the **Organisational Model** that it considers appropriate to the Board of Directors.

For the verification activity, the **SB** may rely on the support of external Consultants with appropriate expertise in the field.

For the specific purposes of carrying out the assigned duties, the Board of Directors, also taking into account the activities of the **SB**, allocates a *budget* for carrying out the activity, in order to ensure adequate economic and managerial autonomy, except in the case of documented emergencies for which the **SB** can meet the expense, informing the President and giving notification at the first useful Board of Directors meeting.

#### 9.5 REPORTING OBLIGATIONS TOWARDS THE SUPERVISORY BOARD

For the purposes of effective supervision of the implementation of the **Organisational Model**, the **Recipients**, by virtue of their role and responsibilities, are required to transmit information flows to the **Supervisory Board** as indicated in the **Organisational Model**: the methods and timing of *ad hoc* information flows to the **Supervisory Board** for specific areas of activity with a potential risk of offence are set out in detail in Annex 4 - *Information Flows to the Supervisory Board*.

In any case, the **Supervisory Board** is vested with all the powers under the **Organisational Model** to request at any time any information, data, document, news from the **Recipients**. The **Recipients** shall provide the Supervisory Board with what has been requested without delay.

The principle that any information or news that may be considered relevant under the **Organisational Model** must be forwarded to the **Supervisory Board** without delay is still unvaried.

In addition to the reporting obligations referred to above, the **Top Management** is required to inform the **Board**:

- a. of any change affecting both the system of delegated powers and **Scrigno**'s organisational structure;
- b. of each new business activity or location;
- c. of any information relevant to compliance with, operation and updating of the **Organisational Model**.



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Any omission or delay in communicating the above information flows to the SB shall be considered a violation of the Organisational Model and may be sanctioned in accordance with the provisions of the Disciplinary System referred to in paragraph 11 below.

All information sent to the SB are processed and stored by the same SB in a dedicated computer and/or paper file kept in accordance with the provisions of European Regulation 2016/679 on the protection of personal data (GDPR).

#### 9.6 **VIOLATION REPORTS - WHISTLEBLOWING**

Recipients who decide to make a Violation Report must follow the procedures set out in the Whistleblowing Policy.

In particular, internal **Reports** can be carried out in the following ways:

in written form, through the IT platform https://scrignogroupbf.web.app/ or through paper mail, to the address of the Company - attention of the **Reporting Committee** 

in oral form

through voice messages, forwarded via the same IT platform, or through a face-to-face meeting with the Reporting Committee

The prohibition of retaliation is laid down in Article 17 of Legislative Decree 24/2023, which is deemed to be referred hereto in its entirety. 1 Acts in violation of this prohibition are null and void.

#### 9.7 INFORMATION FROM THE SUPERVISORY BOARD TO THE CORPORATE BODIES

The SB reports directly to the Board of Directors on issues relating to the Organisational Model.

The SB shall inform the Board of Directors, also in writing, on the application and effectiveness of the Organisational Model at least once every six months (indicating in particular the checks carried out and their outcome, as well as any updating of processes at risk), or at different times with reference to specific or significant situations.

The SB may be convened by the Board of Directors to report on its activities and may ask to confer with it. The SB may also ask to be heard by the Board of Directors whenever it deems it appropriate to report promptly on violations of the Organisational Model or to draw attention to critical issues relating to the operation of and compliance with the Organisational Model. In

<sup>&</sup>lt;sup>1</sup> Article 17 par. 1 "Entities or persons referred to in Article 3 may not suffer any retaliation" refers to:

a) whistleblowers (as defined in the Whistleblowing Policy);

b) facilitators (as defined in the Whistleblowing Policy);

c) persons in the same work environment (as defined in the Whistleblowing Policy) as the whistleblower, who are related to them by a stable emotional or kinship link up to the fourth degree;

d) the whistleblower's work colleagues who work in the same work environment as the whistleblower and who have a habitual and current relationship with that person;

e) entities owned by the whistleblower or for which those persons work, as well as entities operating in the same work environment as those persons.

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case of necessity and/or urgency, the **SB** may confer directly with the President or the CEO of the Board of Directors.

The **SB** is competent to provide appropriate clarifications in the event of problems of interpretation or questions relating to the **Organisational Model**.

#### 10 METHODS OF MANAGING FINANCIAL RESOURCES

Article 6(2)(c) of the **Legislative Decree** requires the identification of methods of managing financial resources suitable for preventing the committing of offences.

Therefore, the **Company** has deemed it appropriate, in addition to the **Organisational Model**, to issue a Protocol relating to the "*Management of financial and monetary flows*" as well as a Protocol relating to "*Keeping accounts, preparation of financial statements and other related activities*", which regulate for each individual type of transaction the individuals involved and their related powers, the tools adopted and the links with the administrative/accounting system.



#### **SECTION III**

#### 11 DISCIPLINARY SYSTEM

#### 11.1 GENERAL PRINCIPLES

This disciplinary system is adopted pursuant to Article 6(2)(e) and Article 7(4)(b) of the **Legislative Decree**.

The system is aimed at sanctioning **Violations**, including those established following a report (as described in the *Whistleblowing Policy*) in accordance with the relevant legislation and the relevant CCNLs, where applicable.

The imposition of disciplinary sanctions for Violation of the Principles of Conduct indicated in the Special Section and in the Protocols of the **Organisational Model** is irrespective of the possible institution of criminal proceedings and of the outcome of the consequent judgement for the committing of one of the infringements provided for by the **Legislative Decree**.

#### 11.2 GENERAL CRITERIA FOR THE IMPOSITION OF SANCTIONS

Any failure to comply with and/or violation of the **Organisational Model** shall be reported by the **SB**, not only to the hierarchical superior of the individual concerned, the CEO responsible for imposing the sanctions laid down by law.

In individual cases, the type and extent of the specific sanctions will be applied in proportion to the seriousness of the misconduct and, in any case, in consideration of the elements listed below:

 $\bullet$  subjective element of the conduct, depending on whether it is intentional or negligent

• relevance of the breached obligations

• level of hierarchical and/or technical responsibility

• presence of aggravating or mitigating circumstances, with particular regard to professionalism, previous work experience, the circumstances in which the infringement was committed and any repeat offences

 any sharing of responsibility with other individuals who contributed to the failure to act

 conduct that may compromise, even potentially, the effectiveness of the Organisational Model

If several infringements, punishable by different penalties, have been committed in a single act, the most serious penalty shall be applied.

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Any imposition of a disciplinary sanction, regardless of whether proceedings are instituted and/or the outcome of any criminal trial, shall be, as far as possible, inspired by the principles of promptness.

#### 11.3 SANCTIONS APPLICABLE TO EMPLOYEES (MIDDLE MANAGERS - OFFICE WORKERS)

Pursuant to the combined provisions of Articles 5(b) and 7 of the **Legislative Decree**, without prejudice to the prior notification and procedure prescribed by Article 7 of Law No. 300 of 20 May 1970 (the so-called Statute of Workers) and by the CCNL applicable to Scrigno's personnel, the sanctions provided for in this paragraph may be applied, taking into account the general criteria referred to above, to middle managers and office workers:

#### a) Verbal warning

The sanction of a verbal warning may be imposed in cases of minor culpable non-compliance with the Principles of Conduct laid down in the **Organisational Model**, the **Code of Ethics** and/or the *Whistleblowing Policy* or of procedural errors due to non-serious negligence. <u>It does not require prior objection</u>.

#### b) Written warning

The measure of written warning shall be applied in the event of recurrence, by the worker, of infringements that have already given rise to a verbal reprimand as referred to in letter a) or if infringements have been committed.

#### c) Fine, not exceeding the amount of 3 (three) hours of the normal hourly wage

In addition to cases of recurred committing of breaches which may lead to the application of a written warning, the fine (not exceeding the amount of **three hours** of the normal hourly wage) may be applied in cases where, due to the level of hierarchical or technical responsibility, the culpable and/or negligent conduct may compromise, even potentially, the effectiveness of the **Organisational Model**, of the **Code of Ethics** and of the *Whistleblowing Policy*.

#### d) Suspension from wage and work

The sanction of suspension from wage and work (maximum 3 days, graduated according to the seriousness of the infringements committed) may be imposed in cases of serious violations of the Principles of Conduct and of the Protocols, of the Code of Ethics and/or the Whistleblowing Policy, such as to expose Scrigno to liability towards third parties, as well as in cases of recurred committing of breaches, which may lead to the application of a fine. In addition, it may be imposed in the event of a breach of the whistleblower protection measures set out in the Whistleblowing Policy or the malicious or grossly negligent making of a serious report that later proves to be completely unfounded.

#### e) Dismissal with notice

The sanction of dismissal with notice shall be imposed in the event of repeated misconduct in the manner set out in the preceding paragraph. In addition, it may be imposed in cases where the violation of the Principles of Conduct and Protocols, the Code of Ethics and the Whistleblowing Policy has been committed wilfully or through gross negligence and concerns aspects that are so crucial for Scrigno that the imposition of the sanction of suspension referred to in the previous paragraph is not sufficient.

#### f) Dismissal without notice

The sanction of dismissal for misconduct with immediate termination of employment may be imposed for misconduct so serious as to break the relationship of trust with Scrigno and not to



allow, therefore, the continuation, even temporary, of the employment relationship, such as, by way of example but not limited to, the following:

- violation of the Principles of Conduct and of the Protocols having external relevance and/or fraudulent avoidance thereof, carried out with a conduct aimed at committing a relevant offence under the Legislative Decree, the Code of Ethics and/or the Whistleblowing Policy;;
- ii. violation and/or circumvention of the control system, carried out by removing, destroying or altering documentation or by preventing the individuals in charge and the SB from monitoring or accessing the requested information and documentation.

If the employee has committed one of the offences punishable by dismissal without notice, Scrigno may order the precautionary suspension of the employee with immediate effect.

If Scrigno decides to proceed with dismissal, it shall take effect from the day on which the precautionary suspension began.

Where the above-mentioned employees have a power of attorney with the power to represent Scrigno externally, the imposition of the sanction may entail the revocation of the power of attorney.

#### 11.4 SANCTIONS APPLICABLE TO MANAGERS

Pursuant to the combined provisions of Articles 5(b) and 7 of the Legislative Decree and the laws and contractual provisions in force, the sanctions indicated herein may be applied to managers, observing the general criteria for imposing them, including formal ones (written challenge and request for justification):

#### a) Written warning

The sanction of a written warning may be imposed in cases of culpable non-compliance with the Principles of Conduct and the Control Protocols indicated in the Special Part of the **Organisational Model**, the **Code of Ethics** and in cases of unlawful conduct identified in the *Whistleblowing Policy*.

#### b) Dismissal without notice

The sanction of dismissal without notice may be applied in cases where the relationship of trust has been damaged to such an extent that it is not possible to continue the employment relationship, even temporarily, such as, by way of example but not limited to, the following:

- violation of the Principles of Conduct and of the Protocols having external relevance and/or fraudulent avoidance thereof, carried out with a conduct aimed at committing a relevant offence under the Legislative Decree, the Code of Ethics and/or the Whistleblowing Policy;
- ii. violation and/or avoidance of the monitoring system by removing, destroying or altering the documentation, or preventing the persons in charge and the SB from monitoring or accessing the requested information and documentation.

If the manager has committed one of the offences punishable by dismissal, Scrigno may order their precautionary suspension with immediate effect.

If Scrigno decides to proceed with dismissal, this shall take effect from the day on which the precautionary suspension began.

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Where managers hold a power of attorney with the power to represent Scrigno externally, the imposition of a written reprimand may also entail the revocation of the power of attorney.

#### 11.5 SANCTIONS APPLICABLE TO THE TOP MANAGEMENT

Violations of the **Organisational Model** and/or the **Code of Ethics** and/or the *Whistleblowing Policy* by the **Top Management** are reported to the Board of Directors, which will take the most appropriate measures.

The sanctions applicable to the **Top Management** include: the revocation of the delegation, power of attorney and/or assignment conferred on the person concerned and, if he/she is also linked to the Company by an employment relationship, the sanctions referred to in paragraphs 11.3 and 11.4 above may be imposed.

Regardless of the application of the protective measure, the **Company** shall be entitled to bring liability and/or compensation actions.

#### 11.6 VIOLATIONS AND SANCTIONS APPLICABLE TO THIRD PARTIES

**Scrigno** considers that any conduct by Consultants, Suppliers or other persons having negotiating relations with Scrigno (also "Third Parties") that may entail the risk of one of the Offences being committed is to be reprimended.

Therefore, Third Parties who have:

- a) violated the principles contained also in the Code of Ethics relating to the object of the
  assignment or carried out a conduct aimed at committing an offence relevant to the
  Legislative Decree and /or have engaged in the unlawful conduct identified in the
  Whislteblowing Policy;
- b) violated and/or avoided **Scrigno**'s monitoring system, also by removing, destroying or altering the documentation, related to the task or have prevented the persons responsible and the **SB** from monitoring or accessing the requested information and documentation;
- failed to provide Scrigno and/or its supervisory bodies with the documentation certifying the activity carried out, or provided incomplete or untrue documentation, thus preventing the transparency and verifiability thereof;
- violated, including through omissive behaviour, rules, regulations and/or other company provisions on the protection of health and safety at work, in relation to environmental issues;

shall be deemed to be in breach of their contractual obligations, with all legal consequences; this may entail - in the most serious cases and in accordance with the contractual provisions - termination of the contract and/or revocation of the assignment as well as damages suffered by the **Company**.

#### 12 PROTOCOLS

- "PT1 Management of purchases of goods, services and consultancy";
- "PT2 Management of commercial activities";
- "PT3 Selection and management of agents";
- "PT4 Management of trademarks and other distinctive signs";

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- "PT5 Accounting management, preparation of Statutory and Consolidated Financial Statements";
- "PT6 Management of financial and monetary flows";
- "PT7 Management of relationships with the Public Administration";
- "PT8 Selection and management of staff";
- "PT9 Management of gifts, sponsorships, donations and events";
- "PT10 Management and use of the IT System";
- "PT11 Health and Safety"
- "PT12 Environmental Protection Management".